UWHCA Board of Directors

February 27, 2020, 1:30 - 4:30 PM, HSLC Room 1325
UWHCA Board of Directors - February 27, 2020

Agenda

1:30 PM
I. Call to Order of Board Meeting
Dean Robert Golden

1:31 PM
II. Welcome New Member - Regent Karen Walsh
Dean Robert Golden

Attachment - Regent Karen Walsh Biography Page 4

1:33 PM
III. Welcome (Invited Guests) SwedishAmerican Health System
Dean Robert Golden

Attachment - Mr. William Roop Biography Page 6
Chair, SAHS Board of Directors

Attachment - Mr. Jeffrey Kaney Biography Page 8
Vice Chair, SAHS Board of Directors

1:35 PM
IV. Resolution of Gratitude for Service of Regent Gerald Whitburn
Dean Robert Golden

Attachment - Resolution of Gratitude for Service of Regent Gerald Whitburn Page 10

1:37 PM
V. Consent Agenda
Dean Robert Golden

Approval

Meeting Minutes

Attachment - Open Session Meeting Minutes from January 23, 2020 Page 12

Medical Staff Membership and Clinical Privileges

Attachment - Medical Staff Membership and Clinical Privileges Page 19

UW Health Organizational Scope of Service

Attachment - UW Health Organizational Scope of Service Page 30

UW Health ACO, Inc.

Resolution - UW Health ACO, Inc. Election of Officers Page 40

Resolution - UW Health ACO, Inc. Election of Director Page 42

1:40 PM
VI. External Agenda Item Request: Nurse Organizing Campaign
Requestor: Mr. Kevin Gundlach
Speakers include: South Central Federation of Labor, AFL-CIO President

Information
1:55 PM  

**VII. Closed Session**

Motion to enter into closed session pursuant to Wisconsin Statutes section 19.85(1)(e), for the discussion of the following confidential strategic matters, which for competitive reasons require a closed session: review and approval of closed session meeting minutes, discussion regarding potential partnership between Quartz and Aurora Health Care, Inc., and discussion regarding UW Health workforce strategy; pursuant to Wisconsin Statutes section 146.38, for the review and evaluation of health care services including but not limited to Novel 2019 Coronavirus Update; and pursuant to Wisconsin Statutes section 19.85(1)(g), to confer with legal counsel regarding these and other matters.

Est. 4:20 PM  

**VIII. Return to Open Session**

**IX. ACTION: Quartz Transaction with Aurora Health Care, Inc.**
Dean Robert Golden
Motion to approve Quartz transaction with Aurora Health Care, Inc. as discussed in Closed Session

**X. UW Health Workforce Strategy**
Dean Robert Golden
Action may be taken by the UWHCA Board regarding UW Health Workforce Strategy

4:30 PM  

**XI. Adjourn**

**XII. FYI Attachments - UW Health Financial Report**

- Attachment - UW Health's Moody's Rating Public Posting  Page 54
Attachment

Regent Karen Walsh
Biography
We are pleased to welcome Ms. Karen Walsh to the UWHCA Board of Directors.

Ms. Walsh is a current member of the Board of Regents of the University of Wisconsin System and is director of the Berbeewalsh Foundation, a family foundation dedicated to human and animal health and welfare. Since 2006, the foundation has awarded more than $8 million dollars in grants in the State of Wisconsin, including a gift to the University of Wisconsin Hospitals and Clinics that created the Berbeewalsh Department of Emergency Medicine. She was a newscaster and reporter for news outlets including Wisconsin Public Radio prior to serving for 23 years in a variety of public information and communications positions at UW-Madison. She retired in 2005 as the Assistant Dean for External Relations in the College of Engineering, directing alumni and donor communications, news media relations, and industry communications. She also directed the college’s undergraduate student invention and prototyping competitions, the Schoofs Prize for Creativity and Tong Prototype Prize. Her honors include publications awards with the National Association of Government Communicators, the university’s Bollinger Academic Staff Achievement Award, and Philanthropist of the Year from the Dane County Humane Society.

A native of Columbus, Wisconsin, Walsh holds bachelor’s and master’s degrees in Journalism from UW-Madison. She serves on a number of non-profit boards, including the Board of Visitors at the UW-Madison School of Veterinary Medicine, the Madison Cat Project, and the Access Community Health Centers Community Partners Board. She is also a past president of the Madison Opera Board of Trustees. She and her husband, Dr. James Berbee, live in Madison.
Attachment

William Roop Biography

Board Chair, SwedishAmerican Health System (UWHCA Board Invited Guest)
Bill has nearly 40 years of experience in the financial services industry and 30 years at Alpine Bank. Before Alpine Bank was sold in 2018 Bill led the Alpine Bank family to become the largest local community bank serving Winnebago, Boone, and DeKalb counties. Helping to build a stronger local business community is one of Bill's passions, as he worked personally with clients in order to meet their financial needs and goals. Committed to helping our community, Bill has been an active volunteer and board member of numerous local nonprofit organizations. Currently, he serves as chairman of SwedishAmerican Health System and a board member of RDI, a subsidiary of UW Health. He is past Chair of the Rockford Area Economic Development Council, the Rockford Boys & Girls Club, the Rockford Rescue Mission and the Rockford Area Crime Stoppers. In 2011, Bill was honored by the Rockford Chamber of Commerce as one of the People You Should Know and received the 2011 Crusader Spirit of Caring Award. Also, Bill received the Rockford Rescue Mission Epiphany Award in 2007 and the Philanthropy Day Award for Outstanding Fundraising Volunteer from the Association of Fundraising Professionals Rockford Area Chapter in 2006. In 2014 and 2015 Bill was a finalist for the Rockford Register Star’s Excalibur award. In 2018 Bill was honored by the Rockford area Chamber of Commerce as Rockford’s Citizen of the Year. Now retired Bill continues to be an advisor to several charitable organizations as well as serving as Chairman of the Board of SwedishAmerican Health system.
Attachment

Jeffrey Kaney
Biography

Board Vice Chair, SwedishAmerican Health System
(UWHCA Board Invited Guest)
Jeffrey J. Kaney, Sr., is the founder and CEO of the Kaney Group, LLC. The Kaney Group is a collection of inter-related companies, which include commercial Real Estate (Kaney Aviation Properties, LLC), Aerospace Engineering (Kaney Aerospace, Inc.), Precision Manufacturing (Ardekin Precision, LLC. and Kaney Aerospace Repair Station, LLC.) Aerospace and Medical Products (BVR Technologies) and Capital Funding (Kaney Capital, LLC.). The Kaney Group has holdings in 8 states and offices in Rockford IL and Dayton OH. Prior to forming the Kaney Group, Mr. Kaney's background included being a combat military veteran; he served as a USAF pilot for 10 years including combat in Desert Storm, attaining the rank of Captain. He also served as a pilot for a major international airline. Mr. Kaney has a BS degree in Business with an Aviation Management minor. Recently he has studied Executive MBA at Harvard Business School and the London School of Business.

Mr. Kaney is very supportive of his community and to that end serves on several boards such as Vice Chairman of the Swedish American Hospital Board of Trustees and the Swedish American Health System Board of Directions. Also, Mr. Kaney serves on the State of Illinois Department of Economic Commence and as a judge for the US Selective Service, as named by the President of the United States. Formally he served on the board of the Spectrum Progressive School, as a committee member for the Community Foundation of Northern Illinois, as a board member for Children’s Home and Aid of Illinois and as an executive board member of the Rockford Area Economic Development Council. As part of that capacity, Mr. Kaney also served as the founding Chairman of the Rockford Area Aerospace Network (RAAN) and founding Chairman of the Joint Institute of Engineering and Technology (JiET). Mr. Kaney is an active member of the Young President Organization and was the 2013/14 Chicagoland Chapter Chairmen as well as serving in numerous international leadership and champion roles. Currently he is the Vice Learning officer for the Chicago Metro Gold, YPO chapter and is a member of YPO Aspen.

In August of 2012 Mr. Kaney was named Person of the Week by the WTVO television news and is an inductee into the Rockford Chamber of Commerce’s 2013 class of “20 People You Should Know”.

Outside of work, Mr. Kaney enjoys performing in air shows as a jet warbird pilot, business/motivational speaking and mentoring. He is also has been a contributor to the CNBC television network, both live on camera and blog.
Resolution

In Recognition of the Service of

Regent Gerald Whitburn
RESOLUTION OF
THE BOARD OF DIRECTORS OF
UNIVERSITY OF WISCONSIN HOSPITALS AND CLINICS AUTHORITY

In Recognition of the Service of Regent Gerald Whitburn

February 27, 2020

WHEREAS, Regent Gerald Whitburn has served with distinction, dedication and unwavering loyalty as a member of the Board of Directors of the University of Wisconsin Hospitals and Clinics Authority (UWHCA) from July 2018 through January 2020;

WHEREAS, during his tenure, Regent Whitburn was a strong supporter of the strategic vision of UWHCA, as it strengthened and cemented its regional presence, both through organic growth as well as through a variety of strategic affiliations and ventures, enabling it to succeed in the ever-changing health care marketplace;

WHEREAS, Regent Whitburn is an honored and trusted friend of UWHCA and has served UWHCA in true fulfillment of its mission, vision, and values;

NOW THEREFORE BE IT RESOLVED that the Board of Directors and the management of the University of Wisconsin Hospitals and Clinics Authority extend their heartfelt gratitude to Regent Gerald Whitburn for his leadership, exemplary work and loyal support of the UWHCA.
A meeting of the Board of Directors of University of Wisconsin Hospitals and Clinics Authority ("UW Health") was held at 600 Highland Avenue, Room H6/215, Madison, WI, pursuant to notice duly given. Board Chair, Dean Robert Golden, chaired the meeting; Kelly Wilson, Secretary of the UW Health Board, served as secretary of the meeting.

UWHCA BOARD MEMBERS PRESENT:
Dean Robert Golden (Chair), Gary Wolter (Vice Chair) (via phone), Chancellor Rebecca Blank, Representative Mark Born, Dr. Thomas Grist, Regent Mike Jones (via phone), John Litscher, Dr. Karen Menéndez Coller, Annette Miller (via phone), Senator Luther Olsen, Christopher Patton, Pablo Sanchez, Dean Linda Scott, Paul Seidenstricker

UWHCA BOARD MEMBERS EXCUSED:
Regent Janice Mueller, Regent Gerald Whitburn

UWHC MEDICAL BOARD LIAISON (Non-Voting)
Dr. Thomas Brazelton

UWMF LIAISON BOARD MEMBERS (Non-Voting):
Jennifer Alexander, Dr. Elizabeth Trowbridge, Dr. Thomas Zdeblick

UNITYPOINT HEALTH-MERITER LIAISON (Non-Voting):
Dr. Brad Manning

SAHS Guests:
William Roop (SAHS Board Chair), Jeffrey Kaney (SAHS Board Vice Chair)

ALSO PRESENT BY INVITATION:
Dr. Susan Goelzer (UWSMPH, Associate Dean for Graduate Medical Education)

UW HEALTH STAFF PRESENT:
Dr. Alan Kaplan (Chief Executive Officer); Elizabeth Bolt (SVP/Chief Operating Officer) (via phone); Betsy Clough (VP/Performance Excellence); Mike Dallman (SVP/Chief Strategy Officer); Robert Flannery (SVP/Chief Financial Officer); Troy Lepien (VP/Business Integrity/Chief Compliance Officer); Patti Meyer (Corporate Governance Program Director); Sue Rees (Interim Chief Nurse Executive); Jay Robaidek (SVP/External Affairs); Tom Russell (Director, Media Relations); Tina Whitehorse (Executive Assistant to the CEO); Kelly Wilson (Chief Legal Officer, Secretary of the Board)
GUESTS:
David Wahlburg (Wisconsin State Journal); Michael Lauer (SEIU); UW Health Nurses [Chuck Linsenmeyer, Mariah Clark, Kate Walton, Aimee Muchie]

1. **Call to Order of the Board Meeting**

Chair Robert Golden called the open session of the Board of Directors meeting to order at 1:32 p.m.

2. **Welcome – UW Medical Foundation Board of Directors Liaison**

Chair Golden welcomed Ms. Jennifer Alexander, who was nominated and approved to serve as a UW Medical Foundation public member on the UWHCA Executive Committee (non-voting) and liaison to the UWHCA Board of Directors. Ms. Alexander succeeds Ms. Patricia Brady.

3. **Consent Agenda**

Chair Golden requested a motion to approve the items on the Consent Agenda, including December 19, 2019 Open Session Minutes and Wisconsin Therapies, Inc. (WTI) Appointment of Board Director [Resolution 20-019].

Upon a motion duly made by Senator Luther Olsen, seconded by Chancellor Rebecca Blank, and unanimously carried, the Board approved the Consent Agenda, including the resolution in the form attached as Attachment 1.

4. **External Agenda Item Request: UW Health Nurses / Union Presentation and Discussion**

Guests (UW Health Nurses: Mr. Chuck Linsensmeyer, Mses. Mariah Clark, Kate Walton and Aimee Muchie) stating they represent UW Health nurses took turns reading a prepared statement to the Board that reiterated their list of demands presented during the December 19, 2019 meeting including that the Board voluntarily recognize the Service Employees’ International Union (SEIU) as their union and “meet and confer” with it on terms and conditions of employment for nursing staff.

They stated they have met individually with some Board members, addressed key questions and asked about next steps.

The Board engaged in discussion with the UW Health Nurses regarding this matter. Mr. Linsensmeyer, Mses. Clark, Walton and Muchie were excused at 1:42 p.m.

5. **Graduate Medical Education Annual Institutional Review**

Dr. Susan Goelzer provided an annual review of the Graduate Medical Education (GME) program and initiatives, including the 2019-20 GME Action Plan. The Board discussed the program, its successes, needs and challenges with Dr. Goelzer.
Chair Golden requested a motion to approve the GME Annual Institutional Review as presented. Upon a motion duly made by Mr. Pablo Sanchez, seconded by Dr. Thomas Grist, and unanimously carried, the Board approved the motion.

Dr. Goelzer was excused from the meeting at 2:10 p.m.

6. **UW Health Business Integrity**

Mr. Troy Lepien provided annual board education including State of Wisconsin Obligations and the Office of Inspector General (OIG) of the U.S. Department of Health and Human Services guidance with review of duties of the Board, including statutory and fiduciary duties and commitment to transparency. He further reviewed the seven principles of Code of Conduct, including Patient Rights and Responsibilities, Business Ethics and Legal/Regulatory Compliance, Confidentiality, Conflicts of Interest, Professional Conduct, Resource Management and Workplace Responsibility.

Providing continuing education, Mr. Lepien reviewed the University of Maryland Medical System (UMMS) case study and reviewed UW Health controls in place.

The Board engaged in discussion with Mr. Lepien regarding this matter.

In closing, members were provided the UW Health Code of Conduct and were requested to review it and return a signed copy to Ms. Patti Meyer.

Mr. Lepien was excused from the meeting at 2:28 p.m.

7. **UW Health Workforce Strategic Planning**

Dr. Alan Kaplan reviewed board foundational work that began in May 2019 pertaining to UW Health workforce matters which resulted in additional presentations in June and July 2019. He also reviewed the direction to continue research and scope refinement of workforce planning strategy which was conducted July-December 2019.

Mr. Mike Dallman reviewed the strategic and workforce planning objectives identified by the UWHCA Board in May 2019, followed by a report of process expectations and deliverables. He outlined the Strategy Development Work Team, including membership and role, followed by next steps that will include continuous Board involvement January – September 2020; a presentation to the Board in September 2020 on the Final Workforce Strategic Plan for ongoing monitoring; followed by continuous monitoring, including annual initiative development and execution.

The Board engaged in discussion with Dr. Kaplan and Mr. Dallman pertaining to additional guidance and insights to be incorporated into the planning process.

Mr. Dallman was excused from the meeting at 2:45 p.m.
8. Closed Session

There being no other matters for the open session, Chair Golden proposed to take the meeting into closed session pursuant to Wisconsin Statutes section 19.85(1)(e), for the discussion of the following confidential strategic matters, which for competitive reasons require a closed session: review and approval of closed session meeting minutes; discussion of Chartwell-Midwest Wisconsin, LLC proposed transaction; UW Health Workforce strategy discussion; pursuant to Wisconsin Statutes section 146.38, for the review and evaluation of health care services including but not limited to discussion of the Patient Safety and Quality Committee Report, UW Health Response to the Opioid Crisis; and pursuant to Wisconsin Statutes section 19.85(1)(g), to confer with legal counsel regarding these and other matters.

Dr. Grist moved to go into closed session; Chancellor Blank seconded the motion; there was a unanimous roll call vote approving entering into closed session.

The following UWHCA Board of Directors members voted for the motion: Dean Robert Golden (Chair), Gary Wolter (Vice Chair) (via phone), Chancellor Rebecca Blank, Representative Mark Born, Dr. Thomas Grist, Regent Mike Jones (via phone), John Litscher, Dr. Karen Menéndez Coller, Annette Miller (via phone), Senator Luther Olsen, Christopher Patton, Pablo Sanchez, Dean Linda Scott, Paul Seidenstricker.

9. Return to Open Session

10. ACTION: Chartwell-Midwest Wisconsin, LLC Transaction and Capital Contribution

After returning to open session, a motion was duly made by Senator Olsen, seconded by Mr. Seidenstricker, and unanimously carried, the Chartwell-Midwest Wisconsin, LLC Transaction and Capital Contribution were approved as discussed in closed session.

11. Adjourn

Upon motion made by Representative Born, seconded by Senator Olsen, the meeting was adjourned at 4:45 p.m.

Respectfully Submitted,

Kelly Wilson, Secretary
RESOLUTION OF
THE BOARD OF DIRECTORS OF
UNIVERSITY OF WISCONSIN HOSPITALS AND CLINICS AUTHORITY

Appointing Director of Wisconsin Therapies, Inc.

January 23, 2020

WHEREAS, University of Wisconsin Hospitals and Clinics Authority (the “Authority”) is the sole member of Wisconsin Therapies, Inc. (the “Corporation”) and

WHEREAS, Section 3.11(b) of the Third Amended and Restated Bylaws of the Corporation (“Bylaws”) provides that the Corporation’s Member shall have the reserve power to approve the appointment of the Corporation’s Directors; and

WHEREAS, Section 4.01 of the Bylaws provides that the Member shall be entitled to appoint seven (7) Directors of the Corporation; and

WHEREAS, Mr. Steve Rough (“Mr. Rough”) has resigned as a Director of the Corporation effective October 7, 2019, thereby creating a vacancy in one of the Corporation’s Directors seats to be appointed by the Authority; and

WHEREAS, Corporation management, in consultation with the Authority management, recommends that Dr. Jack Temple (“Dr. Temple”) be appointed to fill the seat vacated by Mr. Rough; and

WHEREAS, the Authority’s Board of Directors has determined that it is in the best interest of the Authority to appoint Dr. Temple as a Director of the Corporation.

NOW, THEREFORE, BE IT RESOLVED, that pursuant to its rights under the Corporation’s Bylaws, the Authority hereby appoints Dr. Temple to fill the Corporation’s Board of Directors seat vacated by Mr. Rough, to hold office until the expiration of his term ending June 30, 2021, or until the appointment and qualification of his successor, or until his earlier resignation or removal in accordance with the Corporation’s Bylaws.

FURTHER, RESOLVED, that the UW Health Chief Executive Officer (CEO), and his delegates (“Authorized Officers”), are hereby authorized, empowered, and directed to take all such actions as may be considered proper and convenient to carry out the foregoing resolution and any and all acts heretofore taken by the UW Health CEO, or his delegates, in connection with the foregoing resolutions are hereby ratified and confirmed.

FURTHER, RESOLVED, that any and all lawful actions previously taken by any Authorized Officers and representatives on behalf of and in furtherance of the matters contemplated by the foregoing resolutions are hereby ratified, confirmed, and approved in all respects.
Attachment

Medical Staff Membership and Clinical Privileges

February 2020
The Medical Board, upon the recommendation of the Credentials committee, recommends approval of the following new applications, additional privileges, biennial reappointments and status changes for the medical staff and other providers requesting professional privileges for practice at UWHC. All of the recommended actions have been reviewed in accordance with the Medical Staff Bylaws. The credentials of all new applicants have been verified. All persons listed below meet the standards of the medical staff for the membership and privileges recommended.

Credentials Committee: January 6 & February 3, 2020
Medical Board: February 13, 2020

[Signature]
Thomas Brazelton MD.
Chair of Medical Board & President of Medical Staff

The following actions were endorsed by the UWHC Credentials Committee and are recommended to the Medical Board for approval/action.

January 6, 2020

New Applications/Reinstatements

James P. Cole, Jr., DO, Active Staff
Department of Surgery/Acute Care and Regional General

- General Surgery Core Privileges: Privileges to admit, evaluate including performance of H&P, diagnose, consult, and treat patients presenting with disorders, illnesses or injuries of the alimentary tract, the abdomen and its contents, breast, skin, soft tissue, head and neck, endocrine system and minor extremity surgery. These privileges include, but are not limited to, laparoscopic surgery, upper gastrointestinal endoscopy, colonoscopy, insertion and management of arterial catheter, insertion and management of chest tubes, insertion and management of central venous catheters, lumbar puncture, pericardiocentesis, tracheostomy, paracentesis, management of trauma, and complete care of critically ill patients with underlying surgical conditions; performing waived laboratory testing not requiring an instrument, including but not limited to fecal occult blood, urine dipstick, and pH by paper methods; supervision of physician assistants with prescriptive authority; and supervision of residents, fellows and others in training. These privileges include care of patients via telemedicine.

- Critical Care Core Privileges: Privileges to admit, evaluate including performance of H&P, diagnose, consult, and treat as an attending physician adult patients in need of critical care within an ICU type setting. These privileges include, but are not limited to, Swan Ganz catheter insertion and management; endotracheal intubation; management of mechanical ventilation; management of noninvasive ventilation; fiberoptic bronchoscopy; direct laryngoscopy; chest tube placement; supervision of physician assistants with prescriptive authority; and supervision of residents, fellows, and others in training.

R Compton Kurtz, II, MD, Active Staff
Department of Surgery/Minimally Invasive

- Family Medicine Adult Core Privileges: Physicians granted these privileges shall be able to care for patients with more complicated medical problems. If a diagnosis cannot be established after reasonable investigation, or if there is a serious threat to a patient’s life, consultation shall be obtained. Privileges to admit, evaluate including performance of H&P, diagnose, consult and provide treatment to adult patients with general medical problems. These privileges include, but are not limited to, suturing of uncomplicated lacerations; arthrocentesis; I&D of abscess; simple skin biopsy or excision; removal of nonpenetrating corneal foreign body; uncomplicated minor closed fractures (not involving traction or major manipulation); uncomplicated dislocations; diagnostic endometrial sampling; peripheral intravenous cannulation; peripheral arterial puncture; lumbar puncture; preoperative care of surgical patients; postoperative medical care of surgical patients; and performing waived laboratory testing not requiring an instrument, including but not limited to fecal occult blood, urine dipstick, and pH by paper methods; supervision of physician assistants with prescriptive authority; and supervision of residents, fellows, and others in training.

- Note: Bariatric non-surgical services in minimally invasive surgery
Elisavet Paplomata, MD, Active Staff
Department of Medicine/Hematology/Oncology

- Internal Medicine/Major Care Core Privileges: Privileges to admit, evaluate including performance of H&P, diagnose, consult, and treat adult patients with medical illnesses. These privileges also include care of patients via telemedicine. These privileges include, but are not limited to, lumbar puncture, thoracentesis, paracentesis, arterial line insertion, diagnostic or therapeutic joint aspiration/injection, endometrial biopsy, endocervical polyp removal/biopsy, intrauterine device (IUD) insertion, punch biopsy of the skin, percutaneous needle biopsy of a breast mass or skin lesion, soft tissue injection, liquid nitrogen cryosurgery of the skin or other appropriate lesion, and perform waived laboratory testing not requiring an instrument; including but not limited to fecal occult blood, urine dipstick, and pH by paper methods; supervision of physician assistants with prescriptive authority; and supervision of residents, fellows, and others in training.

- Hematology Core Privileges: Privileges to evaluate including performance of H&P, diagnose, consult, and treat adult patients presenting with diseases and disorders of the blood and blood-forming tissues. These privileges include, but are not limited to, bone marrow aspiration and biopsy; administration of chemotherapy; the management and care of indwelling venous access catheters; plasmapheresis; therapeutic phlebotomy; lymph node aspiration; bone marrow harvest; supervision of physician assistants with prescriptive authority; and supervision of residents, fellows, and others in training.

- Medical Oncology Core Privileges: Privileges to evaluate including performance of H&P, diagnose, consult, and treat adult patients presenting with malignancies. These privileges include, but are not limited to, administration of chemotherapeutic agents and biological response modifiers through all therapeutic routes; management and maintenance of indwelling venous access catheters; supervision of physician assistants with prescriptive authority; and supervision of residents, fellows, and others in training.

Elizabeth A. Sisk, MD, Active Staff
Department of Surgery/Otolaryngology

- Otolaryngology Core Privileges: Privileges to admit, evaluate including performance of H&P, diagnose, consult, and treat patients presenting with illnesses, injuries and disorders of the head and neck affecting the ears, facial skeleton, and respiratory and upper alimentary system. These privileges include, but are not limited to, surgical procedures involving the temporal bone, nasal and paranasal sinuses, the skull-base, the thyroid, parathyroid, salivary glands, and lymphatic tissue of the head and neck, maxillofacial plastic and reconstructive procedures; sinus endoscopy; and performing waived laboratory testing not requiring an instrument, including but not limited to fecal occult blood, urine dipstick, and pH by paper methods; supervision of physician assistants with prescriptive authority; and supervision of residents, fellows and others in training. These privileges include care of patients via telemedicine.

Charles G. Stepherson, DO, Active Staff
Department of Radiology/Community Radiology

- Nuclear Medicine Core Privileges: Consultation, performance, and interpretation of all routine and non-routine nuclear medicine procedures to make diagnostic evaluations, by both in vivo and in vitro techniques, of the anatomic and/or physiologic conditions of the body. These privileges include supervision of physician assistants with prescriptive authority; and supervision of residents, fellows and others in training.

- Consultation and provision of therapy with unsealed radioactive sources or radiopharmaceuticals.

- Radiology Core Privileges: Performance and interpretation of all radiologic tests and procedures including radiographs, ultrasound, CT, MRI, diagnostic (non-therapeutic) nuclear medicine in adults and children. These privileges include, but are not limited to, Doppler vascular imaging, transcranial Doppler, arthrograms and joint aspirations, venography of major vessels, lumbar puncture, mammography, supervision of physician assistants with prescriptive authority, and supervision of residents, fellows and other trainees. These privileges include care of patients via telemedicine.

- Fluoroscopy

- Note: includes Needle localizations

Kathryn M. Swartz, MD, Active Staff
Department of Pathology and Lab. Medicine

- Clinical Pathology Core Privileges: Privileges in clinical pathology include provision of consultation to physicians for diagnosis exclusion, and monitoring of disease utilizing information gathered from examination of clinical laboratory tests on body fluids and secretions. These privileges also include care of patients via telemedicine. These privileges include supervision of residents, fellows and others in training. These privileges also include performance of duties via telemedicine.

- Anatomic Pathology Core Privileges: Privileges in anatomic pathology include provision of consultation to physicians for diagnosis exclusion, and monitoring of disease utilizing information gathered from examination of tissue specimens, cells and body fluids and performance of autopsies. These privileges also include performance of duties via telemedicine. These privileges include supervision of residents, fellows and others in training.

Richard S. Veiga, MD, Active Staff
Department of Pathology and Lab. Medicine

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for diagnosis exclusion, and monitoring of disease utilizing information gathered from examination of clinical laboratory tests on body fluids and secretions. These privileges also include care of patients via telemedicine. These privileges include supervision of residents, fellows and others in training. These privileges also include performance of duties via telemedicine.

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**Additional Privileges**

**Bethany M. Howlett, MD**  
**Department of Family Medicine and Community Health**

- Family Medicine Adult Core Privileges: Physicians granted these privileges shall be able to care for patients with more complicated medical problems. If a diagnosis cannot be established after reasonable investigation, or if there is a serious threat to a patient’s life, consultation shall be obtained. Privileges to admit, evaluate including performance of H&P, diagnose, consult and provide treatment to adult patients with general medical problems. These privileges include, but are not limited to, suturing of uncomplicated lacerations; arthrocentesis; I&D of abscess; simple skin biopsy or excision; removal of nonpenetrating corneal foreign body; uncomplicated minor closed fractures (not involving traction or major manipulation); uncomplicated dislocations; diagnostic endometrial sampling; peripheral intravenous cannulation; peripheral arterial puncture; lumbar puncture; preoperative care of surgical patients; postoperative medical care of surgical patients; and performing waived laboratory testing not requiring an instrument, including but not limited to fecal occult blood, urine dipstick, and pH by paper methods; supervision of physician assistants with prescriptive authority; and supervision of residents, fellows, and others in training.

- Family Medicine Pediatric Core Privileges: Privileges to admit, evaluate including performance of H&P, diagnose, consult and provide non-surgical treatment to pediatric patients without major complications or serious life threatening disease. These privileges include, but are not limited to, the care of normal newborn as well as the uncomplicated premature infant equal to or greater than 36 weeks gestation; supervision of physician assistants with prescriptive authority; and supervision of residents, fellows, and others in training.

**Status Changes**

**Bethany M. Howlett, MD, Family Medicine and Community Health, Affiliate to Active**  
**William E. Schwab, MD, Family Medicine and Community Health, Courtesy to Active**

**Focused Professional Practice Evaluation Review**

The following focused review applications have been endorsed by the UWHC Credentials Committee and are recommended to the Medical Board for approval/action:

<table>
<thead>
<tr>
<th>Name</th>
<th>Department/Section</th>
<th>Staff Status</th>
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<tbody>
<tr>
<td>Aschenbeck, Kyla R., MD</td>
<td>Ophthalmology/Fellow</td>
<td>Active Staff</td>
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<tr>
<td>Azerf, Sajith P., MD</td>
<td>Orthopedics and Rehabilitation/Fellow</td>
<td>Active Staff</td>
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<tr>
<td>Baumel, Daniel J., DO</td>
<td>Radiology/Fellow</td>
<td>Active Staff</td>
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<tr>
<td>Blanchard, Adam J., MD</td>
<td>Radiology/Fellow</td>
<td>Active Staff</td>
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<td>Cassara, Christopher M., MD</td>
<td>Anesthesiology</td>
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<td>Cressman, Scott J., MD</td>
<td>Radiology/Fellow</td>
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<td>Daniels, Steven P., MD</td>
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<td>Enzerra, Michael D., MD</td>
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<td>Farhat, Walid A., MD</td>
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<td>Faruqui, Sami R., MD</td>
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<td>Gao, Boyi, DO</td>
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<td>Hakes, Emelia B., MD</td>
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<td>Hayman, Trefin M., MD</td>
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<td>Hoyle, Jessica M., MD</td>
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<td>Imoehl, Jordan C., MD</td>
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<td>Zhang, Wei, MD</td>
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### Advanced Practice Provider Privileges—New Applications/Reinstatements

**Claire E. Bergman, NP, UW Advance Practice Nurse**

**Department of Surgery/Plastic**

- Adult NP Core Privileges: Privileges to assess/evaluate, perform history and physical, diagnose, consult, manage, prevent disease and promote the health of adolescent and adult patients in any setting. Treatment of these patients includes the following, but not limited to, ordering and performing diagnostic studies, performing routine therapeutic procedures, injections, and ordering respiratory therapy and blood products.

- Pediatric NP Core Privileges: Privileges to assess/evaluate, perform history and physical, diagnose, consult, manage, prevent disease and promote the health of pediatric patients in any setting. Treatment of these patients includes the following, but not limited to, ordering and performing diagnostic studies, performing routine therapeutic procedures, injections, and ordering respiratory therapy and blood products.

- NP Plastic Surgery Core Privileges: Privileges to manage and treat patients in need of plastic surgery related care.

- Prescriptive Authority

**Mikal D. Borg, PA, UW Physician Assistant**

**Department of Medicine/Allergy, Pulmonary & Critical Care**

- General PA Core Privileges: Privileges to assess/evaluate, perform history and physical, diagnose, consult, manage, prevent disease and promote the health of any patient regardless of age and in any setting. Treatment of these patients includes the following, but not limited to, ordering and performing diagnostic studies, performing routine therapeutic procedures, incision and drainage of abscess, injections, suturing, wound care, and ordering respiratory therapy and blood products.

- PA Pulmonary Core Privileges: Privileges to manage and treat patients with diseases and disorders of the organs of the thorax or chest.

- Prescriptive Authority
Christopher B. Goodavish, PA, UW Physician Assistant
Department of Surgery/Cardiothoracic
- General PA Core Privileges: Privileges to assess/evaluate, perform history and physical, diagnose, consult, manage, prevent disease and promote the health of any patient regardless of age and in any setting. Treatment of these patients includes the following, but not limited to, ordering and performing diagnostic studies, performing routine therapeutic procedures, incision and drainage of abscess, injections, suturing, wound care, and ordering respiratory therapy and blood products. Assist in surgery to include, but not limited to, first assist on major or minor surgeries.
- PA CT Surgery Core Privileges: Privileges to manage and treat patients in need of cardiothoracic surgical care and related issues.
- PA CT Surgery Procedural Core Privileges: Procedural privileges include but are not limited to arterial line insertion, chest tube removal, epicardial pacemaker wire removal, temporary transvenous cardiac pacing catheter removal, and intraaortic balloon pump removal.
- Prescriptive Authority
- Harvest (endoscopic and open) arterial and/or venous conduit for bypass grafting

Bailey E. Higby, NP, UW Advance Practice Nurse
Department of Orthopedics and Rehabilitation/Rehab Medicine
- Adult NP Core Privileges: Privileges to assess/evaluate, perform history and physical, diagnose, consult, manage, prevent disease and promote the health of adolescent and adult patients in any setting. Treatment of these patients includes the following, but not limited to, ordering and performing diagnostic studies, performing routine therapeutic procedures, injections, and ordering respiratory therapy and blood products.
- Pediatric NP Core Privileges: Privileges to assess/evaluate, perform history and physical, diagnose, consult, manage, prevent disease and promote the health of pediatric patients in any setting. Treatment of these patients includes the following, but not limited to, ordering and performing diagnostic studies, performing routine therapeutic procedures, injections, and ordering respiratory therapy and blood products.
- NP Rehab Medicine Core Privileges: Privileges to manage and treat patients with acute or chronic neuromuscular disease or disabilities.
- Prescriptive Authority

Ashley A. Macy, NP, UW Advance Practice Nurse
Department of Medicine/Cardiovascular Medicine
- Adult NP Core Privileges: Privileges to assess/evaluate, perform history and physical, diagnose, consult, manage, prevent disease and promote the health of adolescent and adult patients in any setting. Treatment of these patients includes the following, but not limited to, ordering and performing diagnostic studies, performing routine therapeutic procedures, injections, and ordering respiratory therapy and blood products.
- NP Cardiovascular Medicine Core Privileges: Privileges to manage and treat patients with cardiovascular disease.
- Prescriptive Authority

Meghan A. Wells, PA, UW Physician Assistant
Department of Medicine/Hematology/Oncology
- General PA Core Privileges: Privileges to assess/evaluate, perform history and physical, diagnose, consult, manage, prevent disease and promote the health of any patient regardless of age and in any setting. Treatment of these patients includes the following, but not limited to, ordering and performing diagnostic studies, performing routine therapeutic procedures, incision and drainage of abscess, injections, suturing, wound care, and ordering respiratory therapy and blood products.
- PA Hematology Oncology Core Privileges: Privileges to manage and treat patients with documented or possible hematologic and oncologic diseases.
- Prescriptive Authority

Advanced Practice Provider Privileges—Additional Privileges

John D. Beck, PA
Department of Surgery/Cardiothoracic
- Arterial Line Insertion

Camille E. Conway, NP
Department of Medicine/Clinical Research Unit
- Lumbar Puncture

Andrea L. Gilbertson, PA
Department of Medicine/Cardiovascular Medicine
- Cardioversions

Kimberly E. Hatch, NP
Department of Surgery/Cardiothoracic
- Pacemaker Wire Removal and Chest Tube Removal
Sarah A. Hughes, NP
Department of Radiology/Interventional Radiology
- Drain Removal
Amy J. Kjeldahl, NP
Department of Medicine/Hematology/Oncology
- Chemotherapy Ordering
Tess C. Lee, NP,
Department of Neurology/General
- Occipital Nerve Block
Leslie A. Mei, PA
Department of Surgery/Cardiothoracic
- Chest Tube Removal
Nicole T. Shapiro, NP
Department of Obstetrics and Gynecology/General Ob & Gyn
- Sub-dermal birth control removal

Focused Professional Practice Evaluation Review- Additional Privileges
The following focused review applications have been endorsed by the UWHC Credentials Committee and are recommended to the Medical Board for approval/action:

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<tr>
<td>DeVries, Amanda G., NP</td>
<td>Medicine/Cardiovascular Medicine</td>
<td>UW Advance Practice Nurse</td>
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February 3, 2020

New Applications

William T. Alward, Jr, MD, Active Staff
Department of Medicine/Allergy, Pulmonary & Critical Care
Internal Medicine/Major Care Core Privileges: Privileges to admit, evaluate including performance of H&P, diagnose, consult, and treat adult patients with medical illnesses. These privileges also include care of patients via telemedicine. These privileges include, but are not limited to, lumbar puncture, thoracentesis, paracentesis, arterial line insertion, diagnostic or therapeutic joint aspiration/injection, endometrial biopsy, endocervical polyp removal/biopsy, intrauterine device (IUD) insertion, punch biopsy of the skin, percutaneous needle biopsy of a breast mass or skin lesion, soft tissue injection, liquid nitrogen cryosurgery of the skin or other appropriate lesion, and perform waived laboratory testing not requiring an instrument; including but not limited to fecal occult blood, urine dipstick, and pH by paper methods; supervision of physician assistants with prescriptive authority; and supervision of residents, fellows, and others in training.
Critical Care Medicine Core Privileges: Privileges to admit, evaluate including performance of H&P, diagnose, consult, and treat as an attending physician adult patients in need of critical care. These privileges include, but are not limited to, Swan Ganz catheter insertion and management; endotracheal intubation; management of mechanical ventilation; management of noninvasive ventilation; fiberoptic bronchoscopy; direct laryngoscopy; chest tube placement; supervision of physician assistants with prescriptive authority; and supervision of residents, fellows, and others in training. These privileges also include care of patients via telemedicine.
Pulmonary Medicine Core Privileges: Privileges to evaluate including performance of H&P, diagnose, admit, consult, and treat adult patients presenting with diseases and disorders of the organs of the thorax or chest. These privileges also include care of patients via telemedicine. These privileges include, but are not limited to, management of mechanical ventilation; management of noninvasive ventilation; direct laryngoscopy, diagnostic flexible bronchoscopy; including transbronchial lung biopsy, transbronchial needle aspiration, endobronchial ultrasound. Therapeutic bronchoscopy including simple reduction and treatment of bleeding and opening of blocked bronchi; pulmonary function testing (including methacholine challenges) and interpretation; sleep study testing and interpretation; endotracheal intubation; needle aspiration of the chest; chest tube placement; pulmonary treadmill exercise testing; supervision of physician assistants with prescriptive authority; and supervision of residents, fellows, and others in training.
Central venous catheter insertion for access
Advanced ventilator management (including adjustment of ventilator settings)
Adult Moderate Sedation—ONLY within University Hospital or UW Health at The American Center

Bala Bhagavath, MD, Active Staff
Department of Obstetrics and Gynecology/Reproductive Endocrinology
Medical Gynecology Core Privileges: Privileges to admit, evaluate including performance of H&P, diagnose, consult, and medically treat patients presenting with disorders of the female urogenital tract. These privileges include, but are not limited to, evaluation for gynecologic disease, screening for gynecologic cancers (including breast cancer), family planning and contraception, evaluation and treatment of endocrine dysfunction and infertility, cervical biopsy, endometrial biopsy, gynecologic ultrasound; and performing waived laboratory testing not requiring an instrument, including but not limited to fecal occult blood, urine dipstick, and pH by paper methods; supervision of physician assistants with prescriptive authority; and supervision of residents, fellows and others in training.

Surgical Gynecology Core Privileges: Privileges to admit, evaluate including performance of H&P, diagnose, consult, and surgically treat patients presenting with benign and pre-malignant disorders of the female urogenital tract. These privileges include, but are not limited to, pelvic endoscopic procedures; dilatation & curettage of the uterus; surgical termination pregnancy; surgical exploration of abdomen, major and minor abdominal and vaginal surgical procedures, repair of simple injuries to the bladder or bowel, appendectomy, evaluation and treatment of incontinence; supervision of physician assistants with prescriptive authority; and supervision of residents, fellows, and others in training.

Special Competence - Assisted Reproduction: Privileges to admit, evaluate including performance of H&P, diagnose, consult and provide surgical or therapeutic interventions for women with infertility. These privileges include micro reanastomosis of the fallopian tubes; GIFT (Gamete intrafallopian tube transfer); in vitro fertilization and embryo transfer, revision of complex congenital anomalies; ultrasound evaluation of developing follicles.

Kellene V. Eagen, MD, Active Staff
Department of Family Medicine and Community Health

Family Medicine Adult Core Privileges: Physicians granted these privileges shall be able to care for patients with more complicated medical problems. If a diagnosis cannot be established after reasonable investigation, or if there is a serious threat to a patient’s life, consultation shall be obtained. Privileges to admit, evaluate including performance of H&P, diagnose, consult and provide treatment to adult patients with general medical problems. These privileges include, but are not limited to, suturing of uncomplicated lacerations; arthrocentesis; I&D of abscess; simple skin biopsy or excision; removal of nonpenetrating corneal foreign body; uncomplicated minor closed fractures (not involving traction or major manipulation); uncomplicated dislocations; diagnostic endometrial sampling; peripheral intravenous cannulation; peripheral arterial puncture; lumbar puncture; preoperative care of surgical patients; postoperative medical care of surgical patients; and performing waived laboratory testing not requiring an instrument, including but not limited to fecal occult blood, urine dipstick, and pH by paper methods; supervision of physician assistants with prescriptive authority; and supervision of residents, fellows, and others in training.

Substance Use Disorder (Alcohol) Core Privileges: Physicians granted these privileges are permitted to provide care for patients who have or are suspected of having alcohol use disorders who they are not seeing primarily for other conditions. Privileges to evaluate including performance of H&P, diagnose, consult and provide treatment to adult patients with possible or present alcohol related problems. These privileges include, but are not limited to assessment and management of physical dependence upon and withdrawal from alcohol.

Substance Use Disorder (Addictive Substances Other Than Alcohol: Prescription-based and Illicit Drugs) Core Privileges: Physicians granted these privileges are permitted to provide care for patients with substance use disorders who they are not seeing primarily for other conditions. Privileges to evaluate including performance of H&P, diagnose, consult and provide treatment to adult patients with substance use related problems. These privileges include, but are not limited to assessment and management of physical dependence upon and withdrawal from controlled substances.

Sancia Ferguson, MD, Active Staff
Department of Medicine/Rheumatology

Internal Medicine/Major Care Core Privileges: Privileges to admit, evaluate including performance of H&P, diagnose, consult, and treat adult patients with medical illnesses. These privileges also include care of patients via teledmedicine. These privileges include, but are not limited to, lumbar puncture, thoracentesis, paracentesis, arterial line insertion, diagnostic or therapeutic joint aspiration/injection, endometrial biopsy, endocervical polyp removal/biopsy, intrauterine device (IUD) insertion, punch biopsy of the skin, percutaneous needle biopsy of a breast mass or skin lesion, soft tissue injection, liquid nitrogen cryosurgery of the skin or other appropriate lesion, and perform waived laboratory testing not requiring an instrument; including but not limited to fecal occult blood, urine dipstick, and pH by paper methods and supervision of residents, fellows, and others in training.

Rheumatology Core Privileges: Privileges to evaluate including performance of H&P, diagnose, consult, and treat adult patients presenting with rheumatologic disorders. These privileges include, but are not limited to, diagnostic or therapeutic aspiration or injection of joints, bursae, and tenosynovial structures; percutaneous needle biopsy of the synovium, muscle, and adipose tissue; supervision of physician assistants with prescriptive authority; and supervision of residents, fellows, and others in training.

Megan B. Fitzpatrick, MD, Active Staff
Department of Pathology and Lab. Medicine

Anatomic Pathology Core Privileges: Privileges in anatomic pathology include provision of consultation to physicians for diagnosis exclusion, and monitoring of disease utilizing information gathered from examination of tissue specimens, cells and body fluids and performance of autopsies. These privileges also include performance of duties via telemedicine. These
privileges include supervision of residents, fellows and others in training.

James R. Laferriere, MD, Active Staff
Department of Pediatrics/General
Pediatric Major Care Core Privileges: Privileges to admit, evaluate including performance of H&P, diagnose, consult and provide care for infants, children and adolescents with complex problems or severe illnesses, including those that are potentially life-threatening. These privileges also include care of patients via telemedicine. These privileges include, but are not limited to, lumbar puncture; intubation; supervision of physician assistants with prescriptive authority; and supervision of residents, fellows and others in training.

Thomas C. Wozniak, MD, Active Staff
Department of Surgery/Cardiothoracic
Cardiothoracic Surgery Core Privileges: Privileges to admit, evaluate including performance of H&P, diagnose, consult, and surgically treat patients presenting with illnesses, injuries, and disorders of the chest and abdomen, including the support structures and vascular supply to the extremities and brain. These privileges include transplantation of the heart and/or lung; ventricular assist devices; ECMO cannulation; management of ECMO; pediatric cases within scope of training; and performing waived laboratory testing not requiring an instrument, including but not limited to fecal occult blood, urine dipstick, and pff by paper methods; supervision of physician assistants with prescriptive authority; and supervision of residents, fellows, and others in training. These privileges include care of patients via telemedicine.

Organ Procurement

Additional Privileges

Jeffrey E. Rodzak, MD
Department of Obstetrics and Gynecology/Gynecology
Emergency Obstetrics Core Privileges: Privileges to evaluate including performance of H&P, diagnose, manage, and surgically treat pregnant and post-partum patients admitted to UWHC. This does not permit admission for the primary purpose of obstetrical services, except when such admission is required by law in emergencies. These privileges include, but are not limited to, vaginal delivery; outlet forceps delivery; cesarean section; electronic fetal monitoring; D&C and/or uterine exploration and exploratory laparotomy for post-partum hemorrhage and supervision of residents, fellows and others in training.

Focused Professional Practice Evaluation Review
The following focused review applications have been endorsed by the UWHC Credentials Committee and are recommended to the Medical Board for approval/action:

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Advanced Practice Provider Privileges-- New Applications

Addie M. Berens, CAA, UW Anesthesiologist Assistant
Department of Anesthesiology
Anesthesiologist Assistant - Certified Privileges: Under the direction and supervision of the responsible and credentialed Anesthesiologist(s) who possesses UWHC privileges, an Anesthesiologist Assistant may perform the following: preanesthesia evaluation and preparation; administration of general and regional anesthesia and all levels of sedation techniques; postanesthesia care for children, adolescent, and adult patients; and assess, stabilize, and determine disposition of patients with emergent conditions consistent with policy regarding emergency and consultative call services. These privileges also include ordering respiratory therapy.

Amanda E. Browne, NP, UW Advance Practice Nurse
Department of Medicine/Cardiovascular Medicine
Adult NP Core Privileges: Privileges to assess/evaluate, perform history and physical, diagnose, consult, manage, prevent disease and promote the health of adolescent and adult patients in any setting. Treatment of these patients includes the following, but not limited to, ordering and performing diagnostic studies, performing routine therapeutic procedures, injections, and ordering respiratory therapy and blood products.

NP Cardiovascular Medicine Core Privileges: Privileges to manage and treat patients with cardiovascular disease. Prescriptive Authority

Katie E. Fink, CAA, UW Anesthesiologist Assistant
Department of Anesthesiology/General
Anesthesiologist Assistant - Certified Privileges: Under the direction and supervision of the responsible and credentialed Anesthesiologist(s) who possesses UWHC privileges, an Anesthesiologist Assistant may perform the following: preanesthesia evaluation and preparation; administration of general and regional anesthesia and all levels of sedation techniques; postanesthesia care for children, adolescent, and adult patients; and assess, stabilize, and determine disposition of patients with emergent conditions consistent with policy regarding emergency and consultative call services. These privileges also include ordering respiratory therapy.

Christina M. Majcen, NP, UW Advance Practice Nurse
Department of Medicine/General Internal Medicine
Adult NP Core Privileges: Privileges to assess/evaluate, perform history and physical, diagnose, consult, manage, prevent disease and promote the health of adolescent and adult patients in any setting. Treatment of these patients includes the following, but not limited to, ordering and performing diagnostic studies, performing routine therapeutic procedures, injections, and ordering respiratory therapy and blood products.

NP General Internal Medicine Core Privileges: Privileges to manage and treat patients with general internal medicine injuries or diseases. Prescriptive Authority

Sarah E. Polyak, PsyD, Clinical Psychology
Department of Family Medicine and Community Health
Psychological testing: adults
Individual psychotherapy: adult
Behavior modification
Couple therapy
Group therapy
Psychological consultation

Ashley R. Vanderbosch, PA, UW Physician Assistant
Department of Emergency Medicine
General PA Core Privileges: Privileges to assess/evaluate, perform history and physical, diagnose, consult, manage, prevent disease and promote the health of any patient regardless of age and in any setting. Treatment of these patients includes the following, but not limited to, ordering and performing diagnostic studies, performing routine therapeutic procedures, incision and drainage of abscess, injections, suturing, wound care, and ordering respiratory therapy and blood products.

PA Emergency Medicine Core Privileges: Privileges to manage and treat pediatric, adolescent, and adult patients with emergency medicine conditions cared for in the emergency department. Prescriptive Authority

Joel A. Zembles, CAA, UW Anesthesiologist Assistant
Department of Anesthesiology/General
Anesthesiologist Assistant - Certified Privileges: Under the direction and supervision of the responsible and credentialed
Anesthesiologist(s) who possesses UWHC privileges, an Anesthesiologist Assistant may perform the following: preanesthesia evaluation and preparation; administration of general and regional anesthesia and all levels of sedation techniques; postanesthesia care for children, adolescent, and adult patients; and assess, stabilize, and determine disposition of patients with emergent conditions consistent with policy regarding emergency and consultative call services. These privileges also include ordering respiratory therapy.

**Advanced Practice Provider Privileges—Additional Privileges**

**Alexa R. Beversdorf, NP (Pediatric NP - Primary Care)**
**Department of Neurology/General**
Vagus Nerve Stimulator Programming

**Janyne R. Bolliger, PA**
**Department of Surgery/Cardiothoracic**
Chest tube removal and epicardial pacemaker wire removal

**DaeRae M. Coughlin, NP (Family Nurse Practitioner)**
**Department of Medicine/Clinical Research Unit**
Lumbar Puncture

**Daniel P. Crocetti, PA**
**Department of Surgery/Cardiothoracic**
Chest tube removal and epicardial pacemaker wire removal

**Sarah A. Hughes, NP (Adult Gerontology Acute Care NP)**
**Department of Radiology/Interventional Radiology**
Tunneled Central Line Removal

**Melissa J. Mason, PA**
**Department of Neurology/General**
Intrathecal injections and skin punch biopsy

**Ryan R. Schuett, PA**
**Department of Radiology/Abdominal Imaging**
Upper GI Study

**Focused Professional Practice Evaluation Review**
The following focused review applications have been endorsed by the UWHC Credentials Committee after review by their applicable sub-committees (if appropriate) and are recommended to the Medical Board for approval/action:

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<td>Foss, Megan R., NP</td>
<td>Medicine/Rheumatology</td>
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<td>Niederhauser, Emily P., NP</td>
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<td>Surgery/Transplant</td>
<td>UW Advance Practice Nurse</td>
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<tr>
<td>Steine, Jessica A., NP</td>
<td>Pediatrics/Neonatology</td>
<td>UW Advance Practice Nurse</td>
</tr>
</tbody>
</table>

**Focused Professional Practice Evaluation Review—Additional Privileges**
The following focused review applications have been endorsed by the UWHC Credentials Committee and are recommended to the Medical Board for approval/action:

<table>
<thead>
<tr>
<th>Name</th>
<th>Department/Section</th>
<th>Privilege(s) Reviewed</th>
</tr>
</thead>
<tbody>
<tr>
<td>Barnes, Alicia N., NP</td>
<td>Pediatrics/Neonatology</td>
<td>Chest Tube Insertion and Lumbar Puncture</td>
</tr>
</tbody>
</table>
Attachment

UW Health
Organizational Scope of Service
Main Campus
University Hospital and American Family Children’s Hospital (UH and AFCH)
600 Highland Avenue
Madison, WI 53792

Remote Hospital Campus
UW Health at The American Center (TAC)
4602 Eastpark Blvd.
Madison, WI 53718

** UW Health Mission Vision and Values ** – UW Health is the integrated health system of the University of Wisconsin-Madison and serves more than 600,000 patients in the Upper Midwest and beyond. UW Health is governed by the University of Wisconsin Hospitals and Clinics Authority and partners with the University of Wisconsin School of Medicine and Public Health to fulfill shared missions of patient care, research, education and community service.

Mission: Advancing health without compromise through service, scholarship, science and social responsibility.

Vision: Working together, UW Health will be a national leader in health care, advancing the well-being of the people of Wisconsin and beyond.

** Values **
- Excellence
- Innovation
- Compassion
- Integrity
- Respect
- Accountability

** Major Clinical Treatment Programs **
- ** UW Carbone Cancer Center (UWCCC) ** As the only comprehensive cancer center designated by the National Cancer Institute in Wisconsin, UWCCC is recognized throughout the Midwest and nation as one of the leading innovators in cancer research, quality care, and active community involvement.
- ** American Family Children’s Hospital (AFCH) ** A comprehensive pediatric medical and surgical hospital within UW Hospital and Clinics, nationally known for treatment of children’s lung diseases, childhood cancer and other pediatric specialties.
- ** Critical Care ** Wisconsin’s only Level One trauma center for both pediatric and adult trauma and burn; including a pediatric intensive care unit; cardiac and medical intensive care units, on-site facilities include fully equipped emergency department; Med Flight critical care air transport service and the Children’s Hospital Emergency Transport Ambulance (CHETA)
- ** Organ Donation and Transplantation ** Transplant at UW Health is one of the world’s foremost organ transplant programs. UW Health physicians are recognized experts in their field,
providing care to patients in heart, lung, kidney, liver, pancreas, intestine, islet cell and pediatric transplant programs. The UW Organ and Tissue Donation service is recognized as one of the most successful organ procurement programs in the nation.

- **Heart, Vascular and Thoracic Care** Comprehensive program of prevention, expert diagnosis and treatment of full spectrum of heart, vascular and thoracic diseases.
- **Neurology and Neurosurgery** Provides comprehensive consultation, evaluation and treatment of neurological disorders and provides comprehensive neurosurgical consult and surgical services. Advanced certification as a Comprehensive Stroke Center by The Joint Commission. Other programs include brain tumor, epilepsy, movement, multiple sclerosis, neuromuscular disorders, spine, functional and restorative neurosurgery, and children’s neurology and neurosurgery.
- **Orthopedics and Rehabilitation** Provides a broad spectrum of state-of-the-art, of adult and childhood musculoskeletal disorders. Programs include joint replacement, spinal fusion, sports and rehabilitative medicine
- **Outpatient Clinics** UW Health has outpatient clinics providing a wide variety of clinical care services, including, but not limited to: internal medicine, OB/GYN, oncology, urology, allergy, dermatology, surgery, transplant, orthopedics, adolescent alcohol and drug abuse assessment, infectious disease, and infertility.

**Clinical Units and Locations at University Hospital**

600 Highland Ave
Madison, WI 53792

- **Hemodialysis** (inpatient adult, inpatient/outpatient peds) ......................... C5/3
- **Infusion Center** .................................................................................................. C5/3
- **Inpatient Preventative Cardiology** ...................................................................... D4/5
- **Heart Station** (ECG and other heart rate monitoring) ..................................... E5/6
- **Heart and Vascular Procedure Center** ............................................................. F6/3**
- **Heart and Vascular Care, Non-invasive Diagnostic Testing Lab** ............... G3/4
- **Neurodiagnostics** ......................................................................................... J5/2
  - EEG (Electroencephalography Evoked Potentials)
  - EMG (Electromyography)
  - NCS (Nerve Conduction Study)
- **Nursing Inpatient Units** **
  - B4/3—Burn
  - B4/4—Trauma IMC
  - B4/5—Cardiothoracic Surgery; Heart & Lung Transplant, acuity adaptable, including ICU
  - B4/6—Kidney, Liver, Pancreas Transplant
  - B6/3—Trauma Life Center (TLC)
  - B6/4—Orthopedics
  - B6/5—Psychiatry
  - B6/6—Oncology (Hematology, Bone Marrow Transplant, and Palliative Care)
  - D4/4—General Medicine
  - D4/5—Heart and Vascular Progressive Care Unit
  - D4/6—Family Practice /Forensics
  - D6/4—Neuroscience Services (Neurology, Neurosurgery, Ophthalmology)
  - D6/6—CTRC Clinical and Translational Research Core
  - D6/5—Medical Progressive Care

**Sedation site / ^ High level disinfection and sterilization site**
UW Health Organizational Scope of Service
Joint Commission Accredited Sites

- E5/7—Critical Care Transport (Med Flight)
- E1/2—Emergency Department
- E3/3—Radiology Prep and Recovery
- F4/4 – Surgical Trauma with IMC
- F4/5—Cardiology General and Intermediate Care
- F4M5—Cardiac Medical Intensive Care
- F4/6—General Surgery & Trauma
- F6/4 – Care Initiation Unit
- F6/5—General Medicine/Geriatrics
- F6/6—Gynecology, Urology, Plastic Surgery, ENT Surgical Services
- F8/4—Neuroscience ICU
- Central Float, Per Diem & Agency, & SOS

- University Hospital Ambulatory Clinics:
  - Breast Center ..................................................................................... G3/1
  - Cancer Clinics ................................................................................... J3/2
    - (Oncology, Hematology, Bone Marrow Transplant, Chemotherapy) **
  - Heart and Vascular .......................................................................... G3/4
  - Heart and Vascular Procedure Center ............................................. F6/3
  - Infectious Disease & Immunology/HIV ........................................... B6/2
  - Neurology and Pediatric Neurology ............................................... K6/2
    - (Adult & Pediatrics General Neurology, Stroke, Epilepsy, Neuromuscular, Multiple Sclerosis, Movement Disorders)
  - Orthopedics and Cast Room ......................................................... H4/2
  - Otolaryngology / ENT (Speech & Audiology) ................................... G3/2 ^
  - Pulmonary ..................................................................................... B6/2
  - Radiotherapy & Paratherapy ......................................................... K4/B **
  - Rehab OT Hand Clinic & Ortho PT ................................................ E3/2
  - Surgery clinics ............................................................................... F4/2
    - (Bleeding Disorders, General, Dental, Burn, Neurosurgery, Thoracic, Plastic, and Pre-operative Work Up Program)
  - Transplant & Podiatry .................................................................... G7/1**
  - Urology ..................................................................................... D6/2**

- Radiology/Imaging
  - AFCH ........................................................................................ 1st & 2nd Floor
  - Angio/Neuro/Interventional ............................................................. D4/3, G3/3, & AFCH**
  - Bone Mineral Density ................................................................. D4/3
  - CT ............................................................................................ E3/3**
  - Carotid Doppler ........................................................................... F2/3
  - Emergency Department ................................................................. E1/2**
  - Diagnostic Radiology (X-ray) ......................................................... D4/3
  - GI/GU .................................................................................. G3/3 & AFCH**
  - Inpatient Mammography ............................................................... G3/3
  - IVU ......................................................................................... G3/3**
  - MRI .......................................................................................... E1/3, F2/3 & AFCH **
  - Mammography, Breast US ........................................................... G3/1
  - Musculoskeletal ........................................................................... H4/2
** UW Health Organizational Scope of Service **

Joint Commission Accredited Sites

- Laboratory Services – accredited by CAP or TJC
  - Phlebotomy services are performed on the inpatient and outpatient areas of UWHC/AFCH, East and West Clinics, Digestive Health Center, University Station Clinic, University Health Service, Comprehensive Cancer Center.
  - Surgical Pathology is located in Wisconsin Institutes for Medical Research (WIRM) B1764.
  - Nerve & Muscle Biopsy is located in WIMR B1707A
  - Autopsy is located in WIMR B1715.
  - Cytopathology is located in D4/259.
  - Transfusion Services: University Hospital C7/3 module; UW Health at The American Center
  - Stem cell processing is performed in the H4/5 module.
  - Analytical testing services are performed in the University Hospital Main Laboratories (B4/2, C5/2, D4/2, H4/4, H4/6 modules), East Clinic, West Clinic, Digestive Health Center, University Station Clinic, University Health Services, AFCH Pediatric Intensive Care Unit (blood gas analysis performed by respiratory therapists under the main laboratory license), and UW Health at The American Center
  - Point of Care provided at the following locations:
    - Main campus CSC – 600 Highland Ave
    - Digestive Health Center – 750 University Row
    - East Clinic – 5249 East Terrace Drive
    - Middleton Rehab Clinic – 6630 University Drive
    - Research Park Clinic – 621 Science Drive
    - West Clinic – 451 Junction Road
    - U-Station Clinic – 2880 University Avenue
    - UW Health at The American Center – 4602 Eastpark Blvd

- Surgical Services ................................................................. D6/3 ^
  - Inpatient Operating Rooms & PACU........F8/3, E7/3, D6/3, F2/3, E/53 ** ^
  - Outpatient Surgery Center................................. F6/2, D6/2 ** ^
  - First Day Surgery Unit ....................................................F4/3
  - Outpatient Surgery Center – Ambulatory Care Unit / PACU ......... F6/2 ^
  - AFCH Hybrid OR.........................................................1st Floor**
  - AFCH Surgical Services .............................................3rd Floor ** ^

- Ambulatory Procedure Center ................................................. C5/2 ^
  - (GI procedures, urology procedures, and Lithotripsy ) **

- Pharmacy Services – Central Pharmacy F6/133
  - Inpatient acute care
  - Comprehensive Cancer Center
  - Ambulatory primary care and specialty clinics
  - Perioperative care areas
  - Emergency Department
UW Health Organizational Scope of Service
Joint Commission Accredited Sites

- Infusion Center
- CSC Retail Pharmacies:
  - UW Health Outpatient Pharmacy ......................................E5/230
  - UW Health Oncology Pharmacy ......................................K4/213
  - UW Health Children’s Pharmacy .................................Room 1338
- UW Health Pharmacy Services, 3185 Deming Way
  - Home Care accredited HME facility based / retail
  - Manufacturing, compounding, distribution (no patient care)

Clinical Units and Locations at American Family Children’s Hospital
600 Highland Ave
Madison, WI 53792

- Radiology, Laboratory, Pharmacy Services, Surgical Services – see University Hospital section
- Nursing Inpatient Units **
  - P4 – Hem/Onc, Neurosciences, ENT, Plastic-reconstructive (4th Floor)
  - P5 – Pediatric Medical Surgical Unit (5th Floor)
  - Pediatric Intensive Care Unit (PICU), (4th Floor)
  - P7 – Universal Care Unit (7th Floor)
  - Neonatal Intensive Care Unit (NICU) (8th Floor)
  - P8 – Universal Care Unit (8th Floor)
- American Family Children’s Hospital Ambulatory Clinics:
  - Diagnostic and Therapy Center **
  - Pediatric Specialties Clinics – Multi-specialty clinics ^

UW Health at The American Center – Clinical Units and Locations
4602 Eastpark Blvd.
Madison, WI 53718

West Wing
- Overnight Care: .................................................................4th and 5th Floors**
  - 56 inpatient medical & surgical rooms (28 – 4th floor, 28 – 5th floor)
  - Includes four beds that can provide ICU-level care

- Surgical Services and Emergency Department ................1st Floor ** ^
  - 14 operating rooms
  - 14 bed PACU
  - Universal Care Unit: 48 multipurpose rooms including care for patient arriving through the Emergency Department and Pre/Post operative care…… 1st floor

- Imaging ..............................................................................1st floor
  - Diagnostic Radiology (X-ray) – 1st and 2nd Floors
  - CT
  - MRI **
  - Nuclear Medicine
  - Multipurpose room
  - General Ultrasound
  - Echo vascular ultrasound

Prepared by J. Smith-Helenstine
** Sedation site / ^ High level disinfection and sterilization site
UW Health Organizational Scope of Service
Joint Commission Accredited Sites

- Laboratory Services: Transfusion / blood bank, analytical testing, point of care testing (see Lab section above).

- Inpatient Pharmacy Services

Center Wing-Ambulatory Clinics ............................................. 1st and 2nd floor
Hours of Service: 7:30 am to 6:00 pm, Monday - Friday
Services Provided: Primary and specialty care clinics (bariatrics and weight management, cardiology, integrative medicine, general surgery, hernia care, neuro spine, orthopedics, urology and cystology, plastic and reconstructive surgery, Lupus, motility), pharmacy, laboratory, radiology (diagnostic radiology). Pharmacy HME.

East Wing-Sport Performance and Wellness.............................. 1st and 2nd floor
Hours of Service: 5:45 am to 8 pm, seven days per week
Services Provided: Physical and occupational therapy, wellness and sports performance, cardiac rehabilitation, demonstration kitchen, nutrition, orthotics, health psychology, and integrative medicine. Rehab HME.

Ambulatory Services Off Hospital Campuses:

1. Adolescent Alcohol/Drug Assessment and Intervention Program
   122 Olin Ave. Suite 275
   Madison, WI 53713
   Hours of Service: 8:30 a.m. – 6:00 p.m. Monday – Thursday; 8:30 a.m. – 12:30 Friday; 24 hour on call coverage to UWHC.
   Services Provided: Screening; assessment; brief intervention; referral to treatment; treatment for mental health and substance use disorders for adolescents and their families.

2. Digestive Health Center* ^
   750 University Row
   Madison, WI 53705-1311
   Hours of Service: 7:00 am – 5:00 pm, Monday – Friday.
   Services Provided: Colorectal Surgery Clinic, Gastroenterology and Hepatology Clinic, GI Procedures Clinic; Multidisciplinary rounds; Anesthesiology, Radiology, Lab, Pharmacy services.

3. East Clinic ^
   5249 East Terrace
   Madison, WI 53704
   Hours of Service: Clinic hours are 8:00 a.m. – 5:00 p.m.; pharmacy 9:00 a.m. – 5:30 p.m. on Monday – Friday.
   Services Provided: primary and specialty care clinics (internal medicine, geriatrics, ophthalmology, rehabilitation medicine, allergy, diabetes/endocrine, pediatric diabetes/endocrine, rheumatology, dermatology, Mohs surgery, pediatrics, podiatry, uro-gynecology, gastroenterology, mental health) and radiotherapy, pharmacy, laboratory, radiology (mammography, diagnostic radiology, CT, and US). Pharmacy HME.

* Sedation site / ^ High level disinfection and sterilization site
4. Hand and Upper Extremity Clinic
   1. South Park Street
      Madison, WI
      **Hours of Operation:** 8:00 a.m. – 4:30 p.m. Monday – Friday
      **Services Provided:** Hand and Upper Extremity Rehabilitation occupational therapy services. HME.

5. Kidney Clinic
   3034 Fish Hatchery Road
   Madison, WI 53713
   **Hours of Service:** 8:00 a.m. – 5:00 p.m. Monday - Friday
   **Services Provided:** Specialty care medicine service for pre-end stage kidney disease.

6. Oakwood Village Geriatric Clinic
   6201 Mineral Point Road
   Madison, WI 53705
   **Hours of Service:** Hours vary per week, generally three half days
   **Services Provided:** Geriatric primary care.

7. Orthotics and Prosthetics Clinic – HME accreditation site only
   6220 University Ave.
   Middleton, WI 53560
   **Hours of Service:** 8:00 a.m. – 4:30 p.m.
   **Services Provided:** Orthotics clinic – Home Health HME accreditation for DMEPOS only

8. UW Health Pain Management Clinic (opened January 2017)
   1102 Park Street, 3rd Floor
   Madison, WI 53715
   **Hours of Service:** 8:00 – 5:00 Monday - Friday
   **Services Provided:** Pain management services and treatment including high risk medications and invasive procedures; ultrasound imaging. Infusion Services. Physical Therapy.

9. Rehabilitation Clinics
   6630 University Ave.
   Middleton, WI 53705
   **Hours of Service:** 8:00 a.m. – 5:00 p.m. Monday - Friday
   **Services Provided:** Rehabilitation medicine physician clinics: physical, occupational, and speech therapy services; and orthotics laboratory. HME

10. Research Park Clinics
    621 Science Drive
    Madison, WI 53711
    **Hours of Service:** Clinics and other clinical services 8:00 a.m. – 5:00 p.m. Monday – Friday.
    **Services Provided:** Specialty care clinics in Integrative Medicine, Pediatric Fitness, Spine, and Sports Medicine; Cardiology; Exercise Science Laboratory; Fitness Center; Health Psychology; Integrative Medicine Services (i.e. acupuncture, massage, etc.); Nutrition; Orthotics; Preventive Cardiology; Spine Physical Therapy,
Sports Rehabilitation (physical therapy and athletic training) and Radiology services (CT, MRI, X-Ray, and Ultrasound). HME.

11. Union Corners Physical Therapy  
   Hours of Service: 8:30 – 5:00 Monday - Friday  
   Services Provided: Physical Therapy

12. University Station Clinic  
    2880 University Ave.  
    Madison, WI 53705  
    Hours of Service: 8:00 a.m. – 5:00 p.m. Monday - Friday, Eye clinics open until 7:30 p.m. on Thursday, Pediatric clinics open 8:00 a.m. – 4:30 p.m. (peds after hour clinic 5:30 p.m. – 8:30 p.m. M-F and 8:00 am. – 3 p.m. S-S.)  
    Services Provided: Primary (internal medicine, pediatrics, and geriatrics) and specialty clinics (pediatric and adult ophthalmology), laboratory, radiology services, pharmacy, and nutrition.

13. Waisman Center  
    1500 Highland Ave.  
    Madison, WI 53705  
    Hours of Service: 8:00 a.m. – 5:00 p.m. Monday – Friday.  
    Services Provided: Specialty pediatric services including child development, cerebral palsy, genetics, spasticity, biochemical genetics, and Down Syndrome; Communications Aids and Systems Clinic.

14. West Clinic  
    451 Junction Road  
    Madison, WI 53717  
    Hours of Service: 8:00 a.m. – 5:00 p.m. Monday – Friday; pharmacy 8:00 a.m. – 5:30 p.m. Monday – Friday.  
    Services Provided: primary and specialty care clinics (internal medicine, Women’s health, osteoporosis, optometry, diabetes/endocrine, rheumatology and arthritis, dermatology, Mohs surgery, urology, OB/GYN, midwifery, nutrition, GI/Liver disease, pediatric and adolescent medicine, pediatric diabetes, allergy, vascular surgery), bone density testing, ECG, laboratory, pharmacy, and radiology services (Mammography, X-ray, and BMD), learning center, and physical therapy. Pharmacy HME.

15. Yahara Rehab Clinic  
    1050 East Broadway  
    Monona, WI  53716  
    Hours of Service: 7:00 am – 5:00 pm M-F  
    Services Provided: Physical Therapy, General Orthopedic Therapy Clinic. HME.

16. UW Health Advanced Pelvic Surgery Clinic  
    UnityPoint Health Meriter  
    202 South Park St  
    Madison, WI  53715  
    Hours of Service: 8:00 am – 4:30 pm M-F  
    Services Provided: Multidisciplinary approach to comprehensive care for pelvic floor disorders, including Urinary incontinence, Pelvic organ prolapse, Issues with bladder function, and urological disorders. HME.
and bowel control, Accidental bowel leakage/fecal incontinence, Recurrent urinary tract infection, Lower reproductive tract fistula

Other UWHC Clinical Support Services
- Central Services
- Child Life
- Clinical Laboratories
- Clinical Nutrition Services
- Coordinated Care and Case Management
- ECMO
- Employee Health
- Environmental Services
- Family Resource Center
- Food Services
- General Medical Education
- Health Information Management
- Human Resources
- Infection Control
- Information Technology Services
- Interpreter Services
- Learning Center
- Medical Staff
- Patient Experience
- Pharmacy
- Plant Engineering
- Respiratory Care
- Safety / Emergency Management
- Security
- Social Work
- Spiritual Care Services
- Volunteer Services
- Quality improvement and patient safety
- Patient and family experience
- Center for Clinical knowledge management
Resolution

UW Health ACO, Inc.
Election of Officers
RESOLUTION OF
THE BOARD OF DIRECTORS OF
UNIVERSITY OF WISCONSIN HOSPITALS AND CLINICS AUTHORITY

Approval of UW Health ACO, Inc. Election of Officers

February 27, 2020

WHEREAS, the Board of Directors of the University of Wisconsin Hospitals and Clinics Authority (the “Authority Board”) approved a restructuring of the UW Health ACO, Inc. (the “Corporation”) on November 17, 2016; and

WHEREAS, pursuant to Section 3.1(b) of the Corporation’s Bylaws require that the Corporation’s officers be recommended by the Corporation’s Board, subject to approval by the Authority Board; and

WHEREAS, pursuant to Section 5.2 of the Corporation’s Bylaws, the Corporation’s Board of Directors met on February 20, 2020, to nominate and elect by majority vote the Corporate Officers subject to Article 3; and

WHEREAS, pursuant to its reserved powers under Section 3.1(b) of the Corporation’s Bylaws, the Authority Board has received the recommendation from the Corporation’s Board of Directors to consider approval of Corporate Officers and has determined it is in the best interest of the Authority Board to elect the Corporate Officers to the Corporation’s Board of Directors;

NOW, THEREFORE BE IT RESOLVED, that the Authority Board approves the following individuals as Officers of the Corporation, for a one (1) year term commencing February 28, 2020; and

- President: Dr. Jonathan Jaffery (Ex-Officio)
- Vice President: Ms. Sarah Valencia
- Secretary: Mr. Daniel Brzozowski
- Treasurer: Ms. Jodi Vitello

FURTHER RESOLVED, that the UWHCA Chief Executive Officer (“CEO”), and his delegates are hereby authorized, empowered and directed to take all such actions as may be considered proper and convenient to carry out the foregoing resolutions and any and all acts heretofore taken by the UWHCA CEO, or his delegates in connection with the foregoing resolutions are hereby ratified and confirmed.
Resolution

UW Health ACO, Inc.
Election of Director
RESOLUTION OF
THE BOARD OF DIRECTORS OF
UNIVERSITY OF WISCONSIN HOSPITALS AND CLINICS AUTHORITY

Approval of UW Health ACO, Inc. Election of Director

February 27, 2020

WHEREAS, the Board of Directors of the University of Wisconsin Hospitals and Clinics Authority (the “Authority Board”) approved a restructuring of the UW Health ACO, Inc. (the “Corporation”) on November 17, 2016; and

WHEREAS, Section 3.1(a) of the Corporation’s Bylaws require that appointments to its Board of Directors be recommended by the Corporation’s Board of Directors, subject to approval by the Authority Board; and

WHEREAS, Section 4.1(a) of the Corporation’s Bylaws require that no less than seventy-five percent (75%) of the total members of the Corporation’s Board shall be selected from ACO Participants and no less than fifty percent (50%) of the Corporation’s Board will be composed of practicing physicians; and

WHEREAS, the Corporation’s Board of Directors met on February 20, 2020, to review and recommend the reappointment of Dr. Farah Khan (“Dr. Khan”) as Director with terms expiring; and

WHEREAS, pursuant to its reserved powers under Article 3.1(b) of the Corporation’s Bylaws, the Authority Board has received the recommendation from the Corporation’s Board of Directors to consider the reappointment of Dr. Khan as Director per Section 4.1;

NOW, THEREFORE BE IT RESOLVED, that the Authority Board approves the reappointment of Dr. Khan to serve as Director on the Corporation’s Board of Directors for a three (3) year term commencing March 1, 2020, and to hold office until the expiration of her term or until the appointment and qualification of her successor, or until her earlier resignation or removal in accordance with the Corporation’s Bylaws; and

FURTHER RESOLVED, that the UWHCA Chief Executive Officer (“CEO”), and his delegates are hereby authorized, empowered and directed to take all such actions as may be considered proper and convenient to carry out the foregoing resolutions and any and all acts heretofore taken by the UWHCA CEO, or his delegates in connection with the foregoing resolutions are hereby ratified and confirmed.
Farah Khan, MD, is a board-certified Family Physician. She is a graduate of the University of Zambia School of Medicine in Lusaka, Zambia, and completed her residency with New York Medical College at St. Joseph’s Family Medicine Residency Program in Yonkers, New York.

Dr. Khan joined UnityPoint Health - Meriter – DeForest-Windsor Clinic in 2016 where she is a full-time Family Physician. In addition to her role as Lead Physician of the DeForest-Windsor Clinic, she is a member of the UnityPoint Health–Meriter Board Quality of Healthcare Committee and the UnityPoint Health Quality and Clinical Integration Council.

In her previous practice at Piedmont Health Services: Scott Community Health Center in Burlington, North Carolina, Dr. Khan led Process and Quality Improvement initiatives, including the implementation of the Team Based Care model; redesigning the work flow to decrease practitioner burnout; and optimizing the operational and quality processes to meet standards for Patient Centered Medical Home (PCMH) level III certification.

Dr. Khan believes in having a good work-life balance and loves to spend time with her husband and son. They enjoy traveling, swimming, and trying different cuisines.
Executive Summary

UW Health Consolidated Financial Report

YTD January
Dear UWHCA Board Member:

The January 2020 Operating Statement shows an Operating Income of $13,521,286, which is an operating margin compared to budget of $6,239,537, which is 2.1%. Revenues were favorable to budget by $6,574,830 while Operating Expenses were also favorable to budget by $706,919, leaving Operating Income favorable by $7,281,749. A number of expense categories were favorable to budget for January 2020. One notable expense category that was unfavorable to budget was Pharmaceuticals as we continue to experience volume and price increases in this category.

On a year-to-date (YTD) the first seven months provide an Operating Income of $88,037,892, which is an operating margin compared to a budget of $58,176,476 or 2.8%. Revenues were favorable to budget by $62,467,628 while Operating Expenses were unfavorable to budget by $32,606,212, leaving Operating Income favorable by $29,861,416.

Non-operating income YTD is $62,764,709 favorable to budget. This is largely due to unrealized gains on investments.

If you have any questions after your review please feel free to email me at rflannery@uwhealth.org or Jodi Vitello at jvitello@uwhealth.org.

Thank you.

Robert Flannery, Chief Financial Officer
UW Health Current Month Operating Margin

Preliminary January 31, 2020

- Combined total includes eliminations and the Academic support included as an operating expense.
- ** Combined HC/MF without eliminations
- ACO is included as a discrete component with SAHS & RDI
### TOTAL OPERATING REVENUE

<table>
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<tr>
<th></th>
<th>Actual January- FY20</th>
<th>Budget January- FY20</th>
<th>Variance vs. Budget</th>
<th>Var. %</th>
<th>Actual January- FY19</th>
<th>Variance vs. PY</th>
<th>Var. %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net patient service revenue</td>
<td>294,476,275</td>
<td>288,429,072</td>
<td>6,047,203</td>
<td>2%</td>
<td>265,563,628</td>
<td>28,912,647</td>
<td>11%</td>
</tr>
<tr>
<td>Other operating revenues</td>
<td>7,002,197</td>
<td>6,474,570</td>
<td>527,627</td>
<td>8%</td>
<td>8,990,983</td>
<td>(1,988,786)</td>
<td>-22%</td>
</tr>
<tr>
<td><strong>Total operating revenues, net</strong></td>
<td><strong>301,478,472</strong></td>
<td><strong>294,903,642</strong></td>
<td><strong>6,574,830</strong></td>
<td><strong>2%</strong></td>
<td><strong>274,554,611</strong></td>
<td><strong>26,923,861</strong></td>
<td><strong>10%</strong></td>
</tr>
</tbody>
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### TOTAL OPERATING EXPENSES

<table>
<thead>
<tr>
<th></th>
<th>Actual January- FY20</th>
<th>Budget January- FY20</th>
<th>Variance vs. Budget</th>
<th>Var. %</th>
<th>Actual January- FY19</th>
<th>Variance vs. PY</th>
<th>Var. %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Non-physician salaries and benefits</td>
<td>120,313,592</td>
<td>121,323,987</td>
<td>(1,010,395)</td>
<td>-1%</td>
<td>109,282,244</td>
<td>11,031,348</td>
<td>10%</td>
</tr>
<tr>
<td>Physician salaries and benefits</td>
<td>44,429,559</td>
<td>41,443,037</td>
<td>2,986,522</td>
<td>7%</td>
<td>26,986,384</td>
<td>17,443,175</td>
<td>65%</td>
</tr>
<tr>
<td><strong>Salaries and benefits</strong></td>
<td><strong>164,743,151</strong></td>
<td><strong>162,767,024</strong></td>
<td><strong>1,976,127</strong></td>
<td><strong>1%</strong></td>
<td><strong>136,268,628</strong></td>
<td><strong>28,474,523</strong></td>
<td><strong>21%</strong></td>
</tr>
<tr>
<td>Other expenses</td>
<td>6,890,651</td>
<td>5,260,565</td>
<td>1,630,086</td>
<td>31%</td>
<td>4,485,735</td>
<td>2,404,916</td>
<td>54%</td>
</tr>
<tr>
<td>Purchased services and agency costs</td>
<td>14,125,104</td>
<td>18,403,521</td>
<td>(4,278,417)</td>
<td>-23%</td>
<td>28,058,983</td>
<td>(13,933,879)</td>
<td>-50%</td>
</tr>
<tr>
<td>Medical materials and supplies</td>
<td>16,551,694</td>
<td>19,184,395</td>
<td>(2,632,701)</td>
<td>-14%</td>
<td>18,043,972</td>
<td>(1,492,278)</td>
<td>-8%</td>
</tr>
<tr>
<td>Pharmaceuticals</td>
<td>47,319,850</td>
<td>42,195,141</td>
<td>5,124,709</td>
<td>12%</td>
<td>39,113,150</td>
<td>8,206,700</td>
<td>21%</td>
</tr>
<tr>
<td>Interest expense</td>
<td>2,041,875</td>
<td>2,444,060</td>
<td>(402,185)</td>
<td>-16%</td>
<td>2,306,114</td>
<td>(264,239)</td>
<td>-11%</td>
</tr>
<tr>
<td>Depreciation and amortization</td>
<td>9,714,559</td>
<td>10,261,806</td>
<td>(547,247)</td>
<td>-5%</td>
<td>10,013,474</td>
<td>(298,915)</td>
<td>-3%</td>
</tr>
<tr>
<td>Public aid assessment</td>
<td>4,799,627</td>
<td>4,992,003</td>
<td>(192,376)</td>
<td>-4%</td>
<td>4,829,727</td>
<td>(30,100)</td>
<td>-1%</td>
</tr>
<tr>
<td>Facilities and equipment</td>
<td>15,728,969</td>
<td>17,076,948</td>
<td>(3,347,979)</td>
<td>-8%</td>
<td>15,757,569</td>
<td>(28,600)</td>
<td>0%</td>
</tr>
<tr>
<td>Nonoperating expenses - academic support</td>
<td>6,041,706</td>
<td>6,078,642</td>
<td>(36,936)</td>
<td>-1%</td>
<td>6,208,966</td>
<td>(167,260)</td>
<td>-3%</td>
</tr>
<tr>
<td><strong>Net Operating Expenses</strong></td>
<td><strong>287,957,186</strong></td>
<td><strong>288,664,105</strong></td>
<td><strong>(706,919)</strong></td>
<td><strong>0%</strong></td>
<td><strong>265,086,318</strong></td>
<td><strong>22,870,868</strong></td>
<td><strong>9%</strong></td>
</tr>
</tbody>
</table>

### Income from operations

<table>
<thead>
<tr>
<th></th>
<th>Actual</th>
<th>Budget</th>
<th>Variance vs. Budget</th>
<th>Var. %</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>13,521,286</td>
<td>6,239,537</td>
<td>7,281,749</td>
<td>117%</td>
</tr>
</tbody>
</table>

### NON-OPERATING REVENUE/EXPENSES

<table>
<thead>
<tr>
<th></th>
<th>Actual January- FY20</th>
<th>Budget January- FY20</th>
<th>Variance vs. Budget</th>
<th>Var. %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net increase/decrease in fair value of investments</td>
<td>(10,873,786)</td>
<td>696,371</td>
<td>(11,570,157)</td>
<td>-166%</td>
</tr>
<tr>
<td>Investment income</td>
<td>4,120,876</td>
<td>2,568,590</td>
<td>1,552,286</td>
<td>60%</td>
</tr>
<tr>
<td>Equity interest in income/loss of joint ventures</td>
<td>(1,455,938)</td>
<td>1,249,284</td>
<td>(2,705,222)</td>
<td>-217%</td>
</tr>
<tr>
<td>Net inc/dec in fair value of derivative instrument</td>
<td>(511,920)</td>
<td>0</td>
<td>(511,920)</td>
<td>-100%</td>
</tr>
<tr>
<td>Other, net</td>
<td>1,863,930</td>
<td>(230,372)</td>
<td>2,094,302</td>
<td>-909%</td>
</tr>
<tr>
<td><strong>Net Non Operating Revenue/Expenses</strong></td>
<td><strong>(6,856,838)</strong></td>
<td><strong>4,283,873</strong></td>
<td><strong>(11,140,711)</strong></td>
<td><strong>-260%</strong></td>
</tr>
</tbody>
</table>

### Net Profit

<table>
<thead>
<tr>
<th></th>
<th>Actual</th>
<th>Budget</th>
<th>Variance vs. Budget</th>
<th>Var. %</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>6,664,448</td>
<td>10,523,410</td>
<td>(3,858,962)</td>
<td>-37%</td>
</tr>
</tbody>
</table>

---

**Note:** Var. % stands for Variance%.
UW Health YTD Operating Margin

Preliminary January 31, 2020

- Combined total includes eliminations and the Academic support included as an operating expense.
- ** Combined HC/MF without eliminations
- ACO is included as a discrete component with SAHS & RDI, in September they received a $4.6M payment from CMS
### Summary of Enterprise-Wide YTD January 31, 2020 Operating Results

<table>
<thead>
<tr>
<th></th>
<th>Actual Jan_YTD- FY20</th>
<th>Budget Jan_YTD- FY20</th>
<th>Variance vs. Budget</th>
<th>Var. %</th>
<th>Actual Jan_YTD- FY19</th>
<th>Variance vs. PY</th>
<th>Var. %</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>TOTAL OPERATING REVENUE</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Net patient service revenue</td>
<td>2,057,272,762</td>
<td>2,001,522,229</td>
<td>55,750,533</td>
<td>3%</td>
<td>1,858,728,593</td>
<td>198,544,169</td>
<td>11%</td>
</tr>
<tr>
<td>Other operating revenues</td>
<td>54,582,613</td>
<td>47,865,518</td>
<td>6,717,095</td>
<td>14%</td>
<td>70,330,188</td>
<td>(15,747,575)</td>
<td>-22%</td>
</tr>
<tr>
<td>Total operating revenues, net</td>
<td>2,111,855,375</td>
<td>2,049,387,747</td>
<td>62,467,628</td>
<td>3%</td>
<td>1,929,058,781</td>
<td>182,796,594</td>
<td>9%</td>
</tr>
</tbody>
</table>

| **TOTAL OPERATING EXPENSES** |                      |                      |                     |        |                      |                 |        |
| Non-physician salaries and benefits | 817,878,044          | 823,690,459          | (5,812,415)         | -1%    | 753,445,834          | 64,432,210      | 9%     |
| Physician salaries and benefits | 291,851,547           | 287,369,049           | 4,482,498           | 2%     | 194,326,167          | 97,525,380      | 50%    |
| Salaries and benefits | 1,109,729,591         | 1,111,059,508         | (1,329,917)         | 0%     | 947,772,001          | 161,957,590     | 17%    |
| Other expenses | 41,110,899            | 36,641,438            | 4,469,461           | 12%    | 40,190,522           | 920,377         | 2%     |
| Purchased services and agency costs | 144,170,484           | 127,352,190           | 16,818,294          | 13%    | 206,945,644          | (62,775,160)    | -30%   |
| Medical materials and supplies | 144,626,566           | 133,024,416           | 11,602,150          | 9%     | 135,322,018          | 9,304,548       | 7%     |
| Pharmaceuticals | 311,862,640           | 297,197,052           | 14,665,588          | 5%     | 259,892,887          | 51,969,753      | 20%    |
| Interest expense | 14,884,298            | 17,034,199            | (2,149,901)         | -13%   | 14,565,121           | 319,177         | 2%     |
| Depreciation and amortization | 68,119,241            | 72,068,115            | (3,948,874)         | -5%    | 68,741,734           | (622,493)       | -1%    |
| Public aid assessment | 33,597,389            | 34,944,019            | (1,346,630)         | -4%    | 33,754,281           | (156,892)       | 0%     |
| Facilities and equipment | 113,223,962           | 119,339,839           | (6,115,877)         | -5%    | 102,913,975          | 10,309,987      | 10%    |
| Provision For Bad Debt | 0                    | 0                    | -                    | 0%     | 0                    | 0               | 0%     |
| Nonoperating expenses - academic support | 42,492,413            | 42,550,495            | (58,082)            | 0%     | 41,200,151           | 1,292,262       | 3%     |
| **Net Operating Expenses** | 2,023,817,483         | 1,991,211,271         | 32,606,212          | 2%     | 1,851,298,334        | 172,519,149     | 9%     |

| **Income from operations** | 88,037,892            | 58,176,476            | 29,861,416          | 51%    | 77,760,447           | 10,277,445      | 13%    |

| **NON-OPERATING REVENUE/EXPENSES** |                      |                      |                     |        |                      |                 |        |
| Net increase/decrease in fair value of investments | 50,981,624            | 4,874,597            | 46,107,027          | 946%   | (20,203,555)         | 71,185,179      | -352%  |
| Investment income | 23,222,654            | 17,980,128            | 5,242,526           | 29%    | 12,580,615           | 10,642,039      | 85%    |
| Equity interest in income/loss of joint ventures | 13,355,634            | 8,744,992            | 4,610,642           | 53%    | 10,730,940           | 2,624,694       | 24%    |
| Net inc/dec in fair value of derivative instrument | (380,044)             | 0                    | (380,044)           | -100%  | (259,295)            | (120,749)       | 47%    |
| Other, net | 5,259,919             | (1,924,639)           | 7,184,558           | -373%  | 3,759,788            | 1,500,131       | 40%    |
| **Net Non Operating Revenue/Expenses** | 92,439,787            | 29,675,078            | 62,764,709          | 212%   | 6,608,493            | 85,831,294      | 1299%  |

<p>| <strong>Net Profit</strong> | 180,477,679            | 87,851,554            | 92,626,125          | 105%   | 84,368,940           | 96,108,739      | 114%   |</p>
<table>
<thead>
<tr>
<th></th>
<th>FY 20</th>
<th>Healthcare System Industry Comparisons</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Favorable Direction</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Operating Margin (including Academic Support)</td>
<td>↑</td>
<td>4.2%</td>
</tr>
<tr>
<td>Total Margin</td>
<td>↑</td>
<td>8.2%</td>
</tr>
<tr>
<td>Days Cash on Hand * (including Academic Support)</td>
<td>↑</td>
<td>216</td>
</tr>
<tr>
<td>Days in Accounts Receivable **</td>
<td>↓</td>
<td>48</td>
</tr>
<tr>
<td>Long Term Debt to Capitalization</td>
<td>↓</td>
<td>22.6%</td>
</tr>
<tr>
<td>Operating Cash Flow</td>
<td>↑</td>
<td>8.1%</td>
</tr>
<tr>
<td>Cash-to-Debt</td>
<td>↑</td>
<td>267.9%</td>
</tr>
</tbody>
</table>

* excludes provision for bad debt and retiree health insurance

** average for 12 months

(1) S&P's 2017 financial ratios based on 35 obligators rated "AA-" by S&P. Based on 2017 audited financials.

(2) Moody's 2017 financial ratios based on 37 "Aa3" rated hospitals. Based on 2017 audited financials.
## Summary of Enterprise-Wide YTD January 31, 2020 Balance Sheet

<table>
<thead>
<tr>
<th></th>
<th>UWHCA</th>
<th>UWMF</th>
<th>Total UWHCA and UWMF</th>
<th>Discrete Components</th>
<th>UW Health Consolidated</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Cash &amp; Investments</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Unrestricted</td>
<td>1,195,117,458</td>
<td>368,438,766</td>
<td>1,563,556,224</td>
<td>375,872,961</td>
<td>1,939,429,185</td>
</tr>
<tr>
<td>Restricted by Trustee &amp; Donors</td>
<td>25,448,424</td>
<td>-</td>
<td>25,448,424</td>
<td>75,816,420</td>
<td>101,264,844</td>
</tr>
<tr>
<td><strong>Accounts Receivable</strong></td>
<td>330,068,945</td>
<td>101,124,422</td>
<td>431,193,367</td>
<td>76,912,532</td>
<td>508,105,899</td>
</tr>
<tr>
<td><strong>Property, Plant &amp; Equipment, Net</strong></td>
<td>789,400,849</td>
<td>71,584,495</td>
<td>860,985,344</td>
<td>393,500,329</td>
<td>1,248,442,316</td>
</tr>
<tr>
<td><strong>Other Assets &amp; Deferred Outflows of Resources</strong></td>
<td>1,101,546,742</td>
<td>338,163,415</td>
<td>839,292,619</td>
<td>35,254,811</td>
<td>674,531,135</td>
</tr>
<tr>
<td><strong>Total Assets &amp; Deferred Outflows of Resources</strong></td>
<td><strong>$ 3,441,582,418</strong></td>
<td><strong>$ 879,311,098</strong></td>
<td><strong>$ 3,720,475,978</strong></td>
<td><strong>$ 957,357,053</strong></td>
<td><strong>$ 4,471,773,379</strong></td>
</tr>
<tr>
<td><strong>Current Liabilities</strong></td>
<td>557,732,975</td>
<td>477,444,322</td>
<td>434,759,759</td>
<td>130,759,914</td>
<td>375,363,580</td>
</tr>
<tr>
<td><strong>Long-term Debt &amp; Deferred Inflows of Resources</strong></td>
<td>1,125,144,960</td>
<td>51,305,000</td>
<td>1,176,449,960</td>
<td>260,738,619</td>
<td>1,437,188,579</td>
</tr>
<tr>
<td><strong>Net Position</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Unrestricted</td>
<td>1,587,724,711</td>
<td>350,561,776</td>
<td>1,938,286,487</td>
<td>555,890,047</td>
<td>2,478,272,975</td>
</tr>
<tr>
<td>Restricted</td>
<td>170,979,772</td>
<td>-</td>
<td>170,979,772</td>
<td>9,968,473</td>
<td>180,948,245</td>
</tr>
<tr>
<td><strong>Total Liabilities, Deferred Inflows of Resources &amp; Net Position</strong></td>
<td><strong>$ 3,441,582,418</strong></td>
<td><strong>$ 879,311,098</strong></td>
<td><strong>$ 3,720,475,978</strong></td>
<td><strong>$ 957,357,053</strong></td>
<td><strong>$ 4,471,773,379</strong></td>
</tr>
</tbody>
</table>

Elimination Entries are not displayed but are part of the Consolidated Numbers
Attachment

UW Health's Moody's Rating Public Posting
Moody's Investors Service
Rating Action: Moody's affirms University of Wisconsin Hospitals & Clinics Authority's Aa3 & Aa3/VMIG 1; outlook stable

11 Feb 2020

New York, February 11, 2020 -- Moody's Investors Service has affirmed the Aa3 and Aa3/VMIG 1 assigned to University of Wisconsin Hospitals and Clinics Authority's (UWHCA; d/b/a UW Health) bonds issued by UWHCA. The outlook remains stable. The action affects approximately $617 million of rated debt.

RATINGS RATIONALE

Affirmation of UWHCA's Aa3 reflects its role as a major academic medical center and quaternary referral center, and its integral relationships with the University of Wisconsin-Madison (University), University of Wisconsin School of Medicine and Public Health (UWSMPH), and the State of Wisconsin which will fuel demand. UWHCA will generate healthy margins from a large and growing clinical footprint that captures commanding regional market share. The joint operating agreement (JOA) with UnityPoint Health (UPH) - Meriter provides for additional clinical capacity in Madison. That said, UWHCA will enter a period of rising capital spend, to meet patient demand projections that outstrip the current clinical facility capacity, with strong balance sheet resources and modest financial leverage. UWHCA's ongoing transformation carries risk including funding of various capital projects, integrating discrete markets, and absorbing growing exposure to the financial variability of the insurance business.

Affirmation of the short-term VMIG 1 rating reflects the bank facilities used to support the tender features of the applicable bond obligations.

RATING OUTLOOK

The stable outlook incorporates expectations that margins will remain strong, though may temper modestly from 2019 levels, the insurance division will generate roughly breakeven results, and that the JOA with UnityPoint Health (UPH) - Meriter will not be dilutive. The outlook also assumes that capital spending will be managed judiciously as to allow for the maintenance of strong balance sheet and leverage metrics.

FACTORS THAT COULD LEAD TO AN UPGRADE

- Ability to execute strategies without disruption or challenge
- Material and durable strengthening of margins and leverage metrics
- Marked balance sheet growth
- Short-term: not applicable

FACTORS THAT COULD LEAD TO A DOWNGRADE

- Sustained weakening of consolidated margins that would represent new, lower level of performance
- Meaningful dilution of financial leverage metrics
- Material contraction of liquidity
- Inability to sustain operations at the insurance division at break-even or better levels
- Moody's downgrades the short-term CR Assessment of the applicable Bank or the long-term rating of the bonds

LEGAL SECURITY

All parity debt issued by UWHCA are general obligations of UWHCA, payable from all legally available revenues, funds and other moneys of UWHCA. Parity debt is also secured by a pledge of Unrestricted Receivables and the Funds and Accounts held by the Trustee under the Master Indenture. UWHCA requires legislative approval to issue bonds. Effective July 1, 2016 all obligations of the University of Wisconsin Medical Foundation (UWMF) became joint and several obligations of UWHCA with an amended MTI; UWMF is in turn jointly and severally responsible for all UWHCA obligations. In September 2016, UWHCA and UWMF entered into an agreement to guarantee the Series 2010 bonds issued by SwedishAmerican
Health System located in Rockford, IL, though SwedishAmerican is not currently a member of the obligated borrowing group.

PROFILE

UW Health is the teaching institution for University of Wisconsin School of Medicine and Public Health, anchored in Madison, Wisconsin. Acute care operations are also located in Rockford and Belvedere, Illinois. Principal components include six hospitals, over 100 outpatient clinics, a provider sponsored HMO and more than 1,600 employed physicians.

In July 2017, UWHCA entered a JOA with UnityPoint Health (UPH) regarding its affiliate Meriter Health Services, Inc., Meriter Hospital Inc. (d/b/a UnityPoint Health-Meriter or UPH Meriter). Each party maintains ownership of its own assets (e.g., real estate, equipment, etc.) and responsibility for its own bonds. Additionally, UWHCA and UPH-Meriter will maintain separate licenses to operate their hospitals/facilities. The JOA creates full financial and clinical alignment of UWHCA's and UPH's operations within a defined geographic region (the Collaboration Area) which includes Dane County, Wisconsin, and portions of the surrounding Wisconsin counties of: Columbia, Green, Jefferson, Iowa, Rock, Sauk, and Dodge as well as portions of Winnebago County, IL and Boone County, IL. Additionally, UWHCA has certain rights if UPH seeks to sell UPH-Meriter or if the existing UPH/UPH-Meriter affiliation agreement terminates.

METHODOLOGY

The principal methodology used in the long-term ratings was Not-For-Profit Healthcare published in December 2018. The principal methodology used in the short-term ratings was Variable Rate Instruments Supported by Conditional Liquidity Facilities published in March 2017. Please see the Rating Methodologies page on www.moodys.com for a copy of these methodologies.

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